

November 30, 2015

Brothers and Sisters:

As previously announced, on December 3<sup>rd</sup>, 2015, the TWU-IAM Association will officially open negotiations with American Airlines and begin bargaining a joint contract for the 30,000 ground workers at the world's largest airline. We understand that many of you are anxious to get to the table and we thank you for your patience. Your representatives have worked tirelessly and carefully to ensure that we enter into joint bargaining from a position of strength. We're prepared and we're ready to fight to secure the best possible contracts for Association members, including better wages, benefits, working conditions and retirement security.

The Association will communicate transparently with you throughout this process, and we will work together, as one united organization, to put the members' needs first and to change the way the airline industry does business once and for all.

To that end, we'd like you to know that we've put the best, strongest negotiating team in place to represent you. Below, you'll find the names and locations for all of the bargaining team members, whose expertise and experience will be critical as we begin working through proposals with the company.

## Mechanic and Related/Stores Negotiating Committee:

| Jason Best, Local 514 | Mike Bush, Local 591     | Ken Coley, CLT        |
|-----------------------|--------------------------|-----------------------|
| John Coveny, PIT      | Dale Danker, Local 514   | Mark Huffman, CLT     |
| Bennie Martino, PHL   | Gary Peterson, Local 591 | Larry Pike, Local 567 |
| Sean Ryan, CLT        | Jay Sleeman, DFW         | Mark Strength, PHX    |

Fleet Service Negotiating Committee:

| Mark Baskett, CLT       | Mike Fairbanks, CLT   | Pete Hogan, Local 510 |
|-------------------------|-----------------------|-----------------------|
| Tim Hughes, Local 507   | Mike Mayes, Local 505 | Steve Miller, BOS     |
| Brian Oyer, Local 513   | Pat Rezler, PHX       | Art Risley, Local 529 |
| Andre Sutton, Local 502 | Rodney Walker, BDL    | Bill Wilson, PHL      |

This team will be supported by the skills, knowledge and resources of two of the most experienced and successful airline unions in North America, the TWU and the IAM.

In the coming weeks, we'll continue to provide updates on negotiations and other important information. We'd appreciate your continued feedback and look forward to moving forward with this dedicated and experienced team in place.

In solidarity,

Stantoja A fombardo

Sito Pantoja and Harry Lombardo TWU-IAM Association Chairman and Vice Chairman